

PRELIMINARY FRAMEWORK ON APPLICATION OF MEANS-END CHAIN FOR PARTICIPATORY HOUSING PERSONALISATION

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ABSTRACT

The Means-End-Chain model, originally developed to elicit customer values through consequential benefits and attributes of a product in marketing research, is becoming increasingly productive in other practical disciplines such as architecture and housing. Although initial applications of the means-end chain in Architecture were mostly in housing choice and preference at individualised level, it is progressively being applied in the personalised design of mass housing schemes and housing and urban upgrade programmes at the community level. Therefore, this scoping review examined the Means-End-Chain theory as a model with high prospects in Architecture and related disciplines and its application for participatory housing personalisation at the community level. The study found that preferences for housing, like any other product-choice behaviour, have value orientation directed towards achieving specific goals, which can be analysed using its physical attributes. An attempt was finally made to develop a preliminary research framework for the application of MEC in indigenous housing personalisation through community participation.

Key Words: *Housing attributes, Housing Personalisation, Personal Values, Housing Choice and Preference, community participation*

1.0 INTRODUCTION

The theory of Means-End-Chain (MEC), which has become increasingly popular in recent merchandise researches, is also constantly evolving in its versatility in a quest to satisfy the ever-changing needs of humans (Cohen & Warlop, 2015; Zinas & Jusan, 2017). Simply put, MEC is a theory that links consumer values to their choice behaviour by focusing on the complete meaning of a product (Fabrizzi,

Marinelli, Menghini, & Casini, 2017; Zinas & Jusan, 2017).

Although MEC was originally developed for merchandised products in consumer and marketing research, it is becoming widespread in other propitious disciplines such as architecture, advertising, agriculture, computing, education, food science, information technology, leisure & tourism, organisational management, urban design, among others (Ho et al.,

2016; Lin et al., 2018; Richter & Bokelmann, 2018; Zinas & Jusan, 2017).

A product, which could be house, car, shoe, cloth, cream, food, drink, or even toothpaste, is usually filtered through its *Attributes* (A), linked to its utility *Consequences* (C), to satisfy personal *Values* (V) of individual or community (Moghimi, Jusan, & Izadpanahi, 2016; Moghimi, Jusan, Izadpanahi, & Mahdinejad, 2017). Therefore, ensuring A-C-V structure formulates a ladder for means-end chain analysis in product-value exploration (Da Silva & Miron, 2017; Lin et al., 2018).

Historically, Gutman (1982) pioneered the MEC model, focusing on in-depth qualitative analysis for behavioural motives of end-users (Jiang, Scott, & Ding, 2015; C. S. Lin et al., 2018). This was in turn, based on inspirations from research findings by Rokeach (1968) and Yankelovich (1981), showing that values dictate the behaviour of individuals in all facets of living. The theory was further developed and propagated by Reynolds and Gutman (1988) through the practical description of the conduct, analysis and application of MEC interviews, which has since become a useful and dynamic domain of productive enquiry (Kaciak & Cullen, 2006; Veludo-de-Oliveira et al., 2006; Zinas & Jusan, 2017).

MEC is still an influential example of preferential field research that contributes to understanding perceived values by end-users (Da Silva & Miron, 2017; Zinas & Jusan, 2017). It is usually analysed using the Summary implication matrix (SIM) and the hierarchical value map (HVM) (Lin et al., 2018; Skalkos, Tsohou, Karyda, & Kokolakis, 2020).

The application of the means-end chain in housing development is mostly in housing choice and preference (Coolen & Hoekstra, 2001; Zinas & Jusan, 2017). Housing personalisation, on the other hand, can be in the form of an individual or family renovation (Isa, 2016; Jusan, 2010), as well as through participatory personalisation for mass housing

schemes (Jusan & Sulaiman, 2005; Omar, Endut, & Saruwono, 2012). The broader approach of personalisation through participation, which allows end-users more direct, informed, and creative say in their service design and delivery (Leadbeater, 2004b, 2006), otherwise called community participation, also needs to be explored.

Therefore, this review aims to develop a research framework for the application of MEC in housing personalisation through community participation. In other words, it is an attempt to synthesis the main attributes of MEC theory, as well as housing values and expectations of the community, to arrive at possible areas of upgraded personalisation or customisation, especially in a local indigenous setting.

Therefore, the paper hopes to provide a preliminary framework for indigenous housing upgrades to improve the living standard of the poorest and most vulnerable people (Georgeson & Maslin, 2018; United Nations SDGs, 2015), in line with the Sustainable Development Goals.

2.0 METHODOLOGY

This study is a scoping review, focusing on the means-end chain theory and its application for housing personalisation. The goal is to explore some key concepts, collect results of previous inquiries, and identify some gaps regarding adopting MEC principles for housing improvements.

2.1 Means-End Chain Theory

Means-End Chain, as a research model, seeks to explore three aspects of a product, namely, attributes (A), consequences (C) and Values (V). The resulting A-C-V chain forms the hierarchical sequence for MEC analysis (Jusan, 2007; Zinas, 2013).

a. Products

In the marketing domain, a product may be viewed as whatever thing presented publicly for consideration, purchase, consumption or use, that may gratify a need or even want (Kotler & Armstrong,

2008; Talloo, 2007).

In more concrete terms, a product could either be seen as a tangible article that can be felt by touch, such as building, vehicle, ball, gadget, among others (Brown-Luthango, Reyes, & Gubevu, 2017; Xiaoyu & Beisi, 2015). It could also be viewed as an intangible creation that can merely be observed in principle, as an assurance program, culture, communication, identity, education, consulting, among others (Chew, 2009; Jha, Shalwee, Verma, & Chaudhari, 2016) (Fig. 1).

In means-end chain analysis, products are perceived as the means where consumers gain valued ends to achieve desired satisfaction. Though originally developed for merchandised products in consumer and marketing research, the popularity of MEC is craving into other promising areas such as architecture, urban design, tourism, among others (Ho et al., 2016; Veludo-de-Oliveira et al., 2006; Zinas & Jusan, 2017). Depending on the field of enquiry, a product could be a house, car, shoe, cloth, cream, or even toothpaste, with identifiable attributes (Fabbrizzi et al., 2017; Moghimi et al., 2016, 2017).

b. Attributes

In general terms, an attribute has been

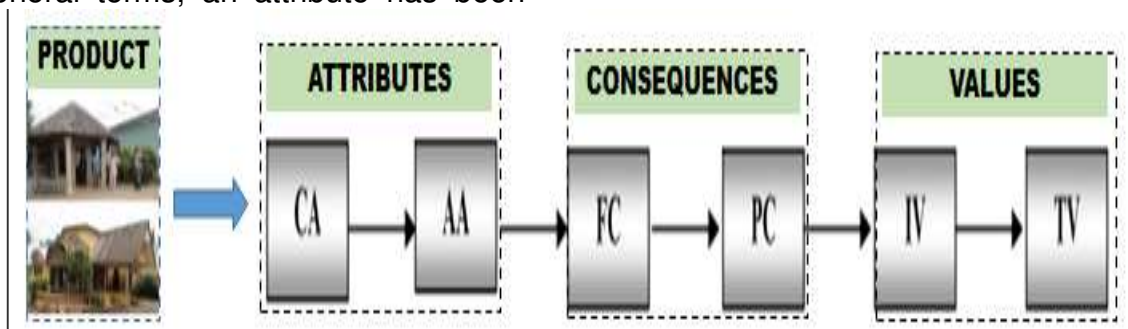


Fig. 1: Means-end chain Ladders

Source: Adapted by the researcher (Gutman, 1982; Leão & Mello, 2007; Zinas & Jusan, 2017).

c. Consequences

Consequences, as an intermediate level in the mans-end-chain analysis, can be viewed as the resultant outcome of one's behaviour (Moghimi et al., 2017; Valette-Florence & Rapacchi, 1991) or benefits

described, among others, as qualities, characteristics, features, aspects, behaviours, as well as meanings of goods, persons, amenities, things or performances that are desired or pursued by end-user consumers (Jung & Kang, 2010; Moghimi et al., 2017).

In Specific terms, attributes denote features of a service or product, which may be concrete or non-concrete (see fig. 1), subject to the manner consumers observe the produce (Gutman, 1997; Jiang et al., 2015; Zinas and Jusan, (2012b):-

- i. Concrete Attributes (CA)
- ii. Abstract Attributes (AA)

Concrete attributes are the noticeable characteristics of a creation that can be directly perceived. In housing development, Jusan (2007) further classified concrete attributes into elemental units and collective relationships, as shown in Fig 2.

On the other hand, abstract attributes are relatively intangible characteristics (Brito & Formoso, 2014; Zinas & Jusan, 2011). Thus, abstract attributes in housing development may be seen as cultural meanings and other social attachments perceived by end-users, such as identity, simplicity, and history, as shown in Fig 2 (Jusan, 2007; Zinas & Jusan, 2017).

derived from the consumption of a product (Gutman, 1982; Zinas & Jusan, 2017).

In other terms, consequences are synonymous with consumer feelings due to produce, which could be favourable

benefits or a negative feeling (Lin, 2002; Zinas & Jusan, 2017).

Two categories of consequences can be identified in means-end chain analysis as shown in see fig. 1 namely: -

- i. Functional Consequences (FC)
- ii. Psycho-social Consequences (PC)

Functional consequences denote concrete gains and service satisfactions (Zinas & Jusan, 2017), resulting from immediate, direct, tangible effects of utilising a product (Claeys et al., 1990). In other words, they arise from the express association concerning the utilisation of produce and a consumer, relating to the usefulness of the goods in a precise situation of usage.

On the other hand, psycho-social consequences are linked to the capacity of merchandise or package to gratify essential intents that are self-oriented or emblematic and create a picture that is consistent with meaningful standards of society (Brito & Formoso, 2014; Overby et al., 2004).

d. Values

Values can be perceived as personal and communal benefits, set goals or lasting needs, and learned beliefs (Da Silva & Miron, 2017; Jiang et al., 2015; Moghimi et al., 2017; Zinas & Jusan, 2017).

They are part of individual lives that determine, modify and regulate, interactions concerning persons, community groups, government establishments, and human societies at large providing.

They can also be viewed as lasting, relatively stable, intrinsic beliefs, consisting of mental representation of needs, used by subjects as a base for processing decision making and conflict resolution (Jiang et al., 2015; Parks & Guay, 2009).

Values as the highest ladder in means-end chain analysis may be subdivided into Instrumental and Terminal Values (Da Silva & Miron, 2017; Fabbrizzi et al., 2017; Lin et al., 2018; Bako Zachariah Zinas &

Mohd Jusan, 2017) see fig. 1:-

- i. Instrumental Values (IV)
- ii. Terminal Values (TV)

In summary, instrumental values are the *means* to an end, while terminal values end themselves (Da Silva & Miron, 2017; Rokeach, 1973). Generally, values regarding behaviour are known as instrumental values, while others relating to end-states are termed terminal values see fig. 2.

Instrumental values are the favourite social conduct and behaviour modes adopted to attain personal objectives (Da Silva & Miron, 2017; C. S. Lin et al., 2018). Moreover, instrumental values have much of a moral or competent nature that might be necessary for achieving prosperity. Examples of Instrumental values include ambition, determination, honesty, among others, as shown in Fig 2 (Veludo-de-Oliveira et al., 2006; Zinas & Jusan, 2012a).

On the other hand, Terminal values are the perceived ultimate preferences for the final state of existence, representing the goals we seek in life (Leão & Mello, 2007; Lin et al., 2018). Examples of terminal values include peace, happiness, and friendship (Da Silva & Miron, 2017; Leão & Mello, 2007; Rokeach, 2009; Zinas & Jusan, 2012b).

e. Domain of Values

In simplifying value categorisation, Schwartz (1992; 1994) derived ten (10) motivational domains of values attainment namely:-

- i. **Achievement** (ambition, esteem, success)
- ii. **Benevolence** (true friendship, charitable, helping)
- iii. **Conformity** (self-discipline, respect, politeness)
- iv. **Hedonism** (enjoying life, fun, pleasure)
- v. **Power** (wealth, authority, social power)

- vi. **Security** (cleanness, reliability, family security)
- vii. **Self-direction** (curiosity, determination, independence)
- viii. **Stimulation** (exciting life, confidence, daring)
- ix. **Tradition** (devoutness, loyalty, modesty)
- x. **Universalism** (unity with nature, conservation, social justice)

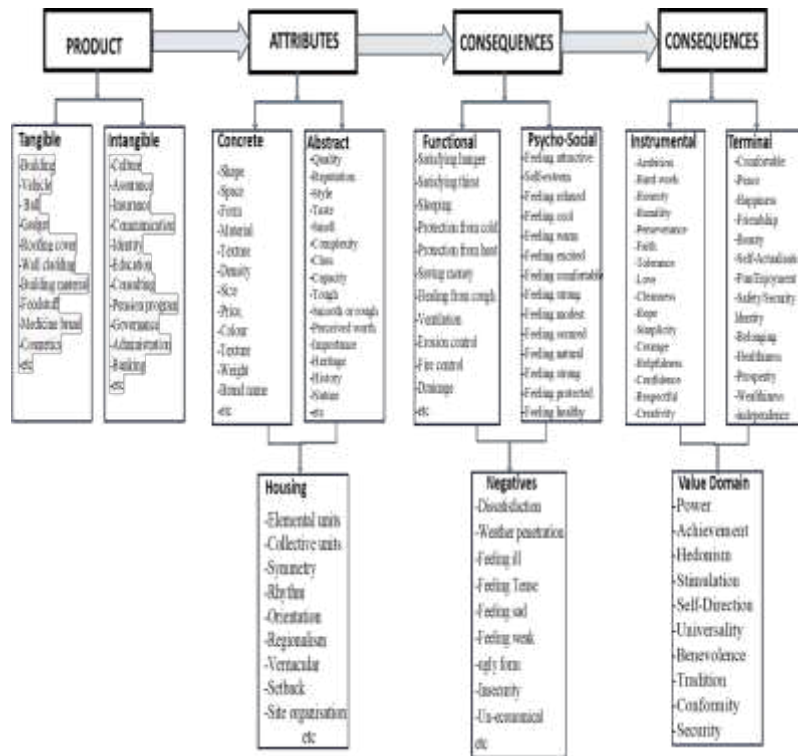


Fig. 2: Means-end chain details

Source: Adapted by the researcher from (Brown-Luthango et al., 2017; Lin et al., 2018; Moghimi et al., 2017; Rokeach, 1973; 2009; Schwartz, 1992; 1994; Xiaoyu & Beisi, 2015; Zinas & Jusan, 2017).

2.2 Means-End Chain in Housing Personalisation

Personalisation simply means user(s) involvement in designing products and services in a way that is most suited to them. According to Carr and Dittrich (2012, 2013), personalisation focuses on individuals' aspirations, preferences, and strengths, usually directed at placing people at the heart of the procedure of recognising their desires and choice-making about how to live their lives.

In the sphere of Physical development, Jusan (2007) and Zinas (2013) noted that the acceptability and utilisation of the MEC research approach in housing personalisation are still at their growing state. The meaning is that written works in the subject area are yet to be copiously

published.

Studies have found that housing is a multifaceted and diverse creation complex (Timmermans, Molin, & van Noordwijk, 1994; Zinas & Jusan, 2011).

Based on the dimension of choice as well as stated perceptions of housing preferences, it has been established that:-

- i. Its attributes could describe a house or built environment.
- ii. Person(s) gain some part-worth consequential utility from respective attribute levels.
- iii. Individuals could aggregate their part-worth usage to attain a general valued choice or preference in order of some common good.

Values of users should therefore be integrated into their housing as a product. The values also explain why users find some homes unsatisfactory for their comfortable living and prefer to personalise them at some private family level.

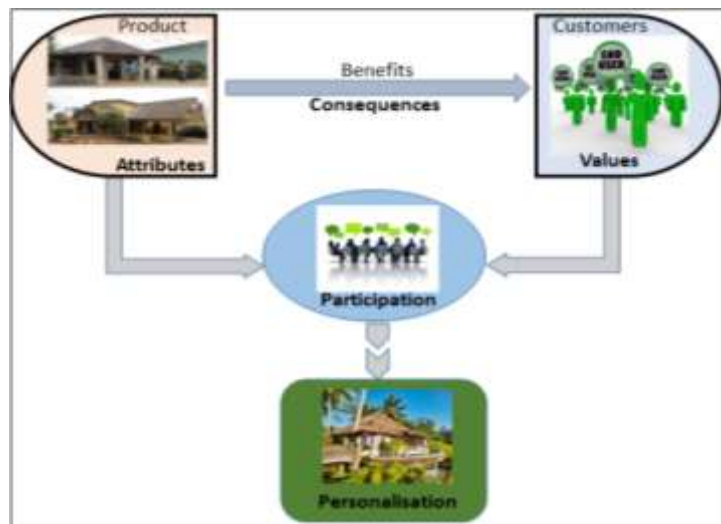


Fig. 3: Elements of Housing Personalisation

Source: Conceptualised by Researcher (Mahmud Bin Mohd Jusan, 2007; Leadbeater, 2004a; 2004b; Tames, 2004).

3.0 RESULT AND DISCUSSION

Since it has been established that its attributes can succinctly describe housing as a tangible product in its entirety of parts, users' choices can therefore be attained to satisfy their valuable preferences.

3.1 FRAMEWORK FOR PARTICIPATORY PERSONALISATION

Personalisation generally involves two major elements: product and consumer(s) (Fanfarillo, Bellefonds, Ratajczak, & Abraham, 2018). The product possesses definite attributes to meet the specific needs of consumers. On the other hand, consumers have some personal values they expect to gain satisfaction (Nichifor & Olariu, 2008; Pileliene & Liesionis, 2016) see fig. 3.

In the built environment, end-users also strive to enjoy some level of personal and sometimes collective fulfilments (Isa, 2016; Zavei & Jusan, 2011). Other times,

they try to attain some unique identity and meaning from their housing products (Jusan, 2010; Omar et al., 2012). Hence the need to participate in housing developments that are meant for them just as consumers participate through feedback to customise some product (Fanfarillo et al., 2018; Gandhi, Magar, & Roberts, 2014; Lee & Chang, 2011).

Housing end-users also seek to maximise comfort and value satisfaction through personalisation in the form of addition, reduction or even colourful delineations (Isa, 2016; Jusan, 2010; Omar et al., 2012)

Generally, as summarised by Bailie & Watson (2018), Hes (2017), and Noori (2017), a whole community ought to participate in project developments to ensure value preservation in housing design, as well as attainment of social and cultural sustainability in their built environments.

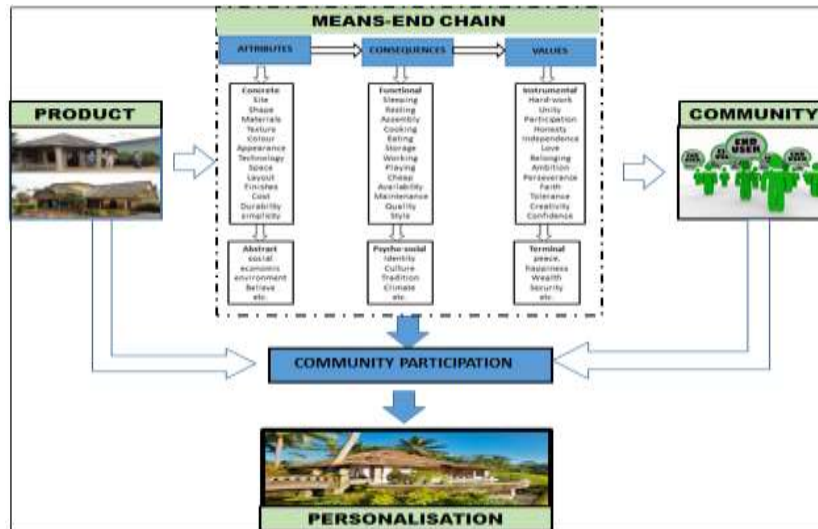


Fig.4: Framework for Housing Personalisation through Participation

Source: Conceptualised by Researcher

4.0 CONCLUSION

The Means-end chain (MEC) theory, which was first developed for marketing merchandise, is also gaining productivity in other multidisciplinary fields such as architecture, housing, and urban development. MEC could be seen as a gainful tool for eliciting personal values through attributes of a product to personalise and customise (Hassan & Hamdan, 2012; Wong & Jusan, 2017).

While at a micro-level, an individual or family may decide to personalise their home to satisfy their socio-cultural values, personalisation at the community level requires the participation of the entire people in project planning, design, and implementation to reflect their value orientations. Regarding community participation, laddering interviews, a hallmark of MEC, could also serve as a viable step for value elicitation and other qualitative approaches.

In housing development where concrete attributes such as shape, colour, materials, among others, can be easily identified, the MEC laddering interview could be utilised to elicit abstract meanings, psycho-social consequences as well as instrumental and terminal values of the people.

The MEC research model should also be explored to improve the lives of the poorest and most vulnerable in a blighted settlement among other indigenous settings.

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